

# Gevolgen voor de Europese Chemische Industrie Economische impact in Nederland

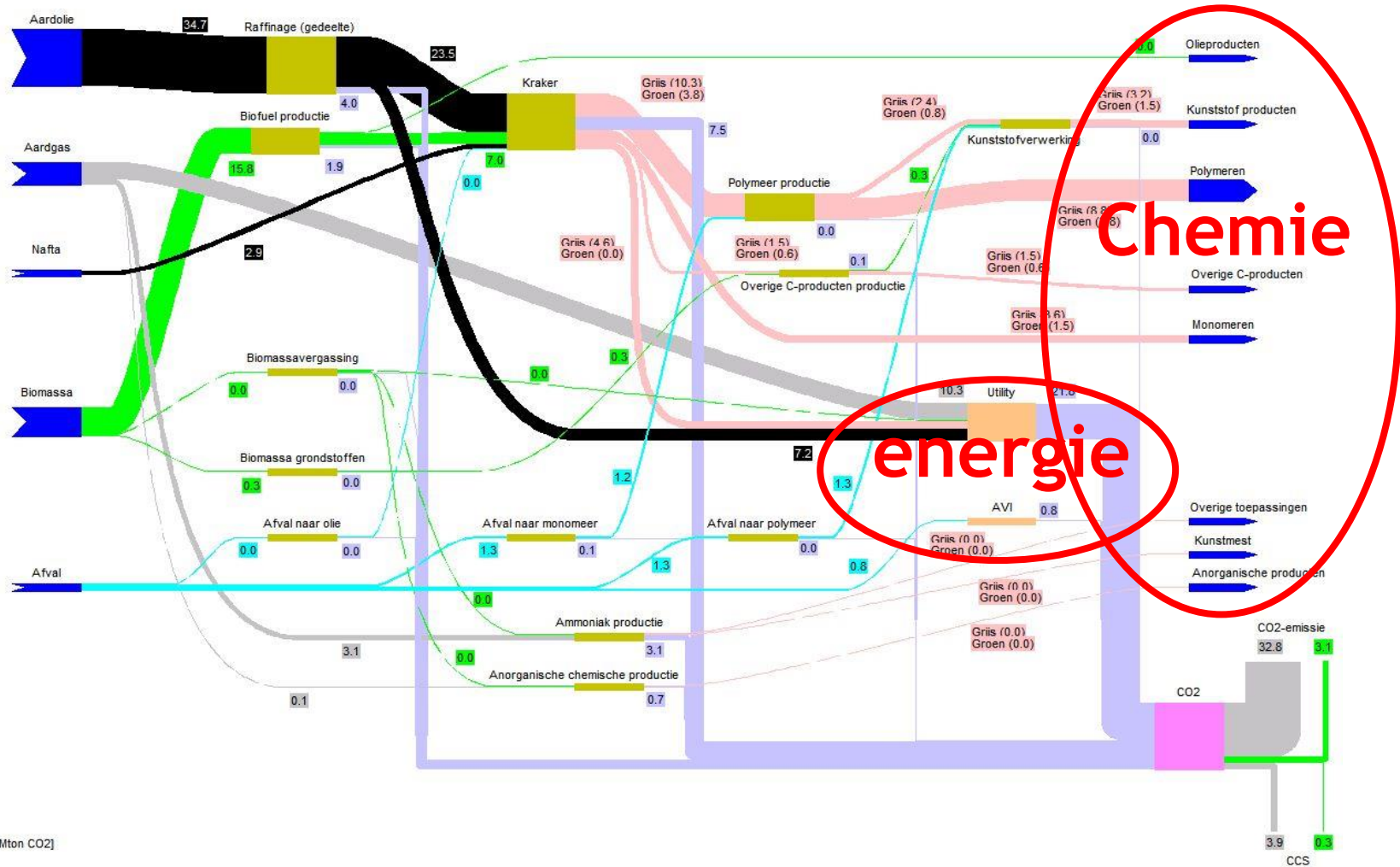
The VNCI logo is a rectangular box divided into two halves. The left half is blue with the letters 'VNCI' in white. The right half is white with the letters 'VNCI' in blue. The letters are bold and sans-serif.

VNCI

Reinier Gerrits  
*Speerpuntmanager Energie & Klimaat*

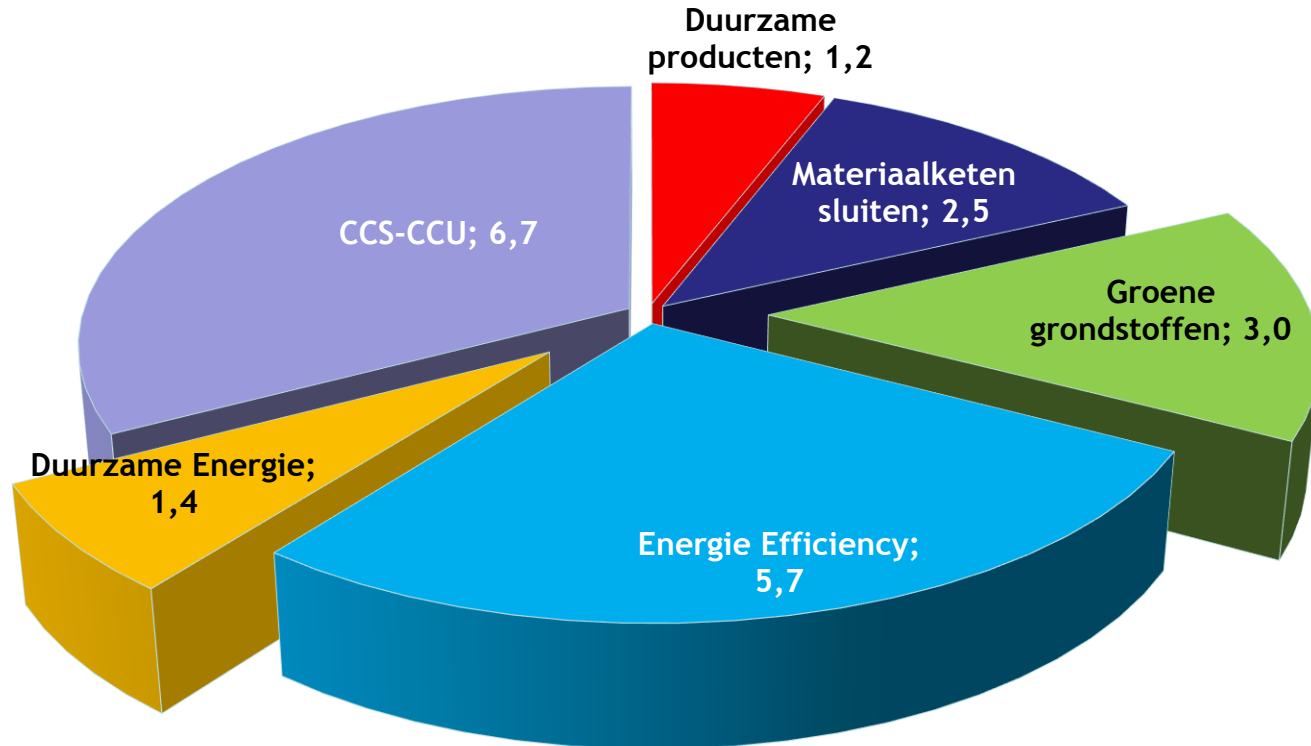
# Routekaart chemie 2030

## De Sleutelrol waarmaken



[Mton CO2]

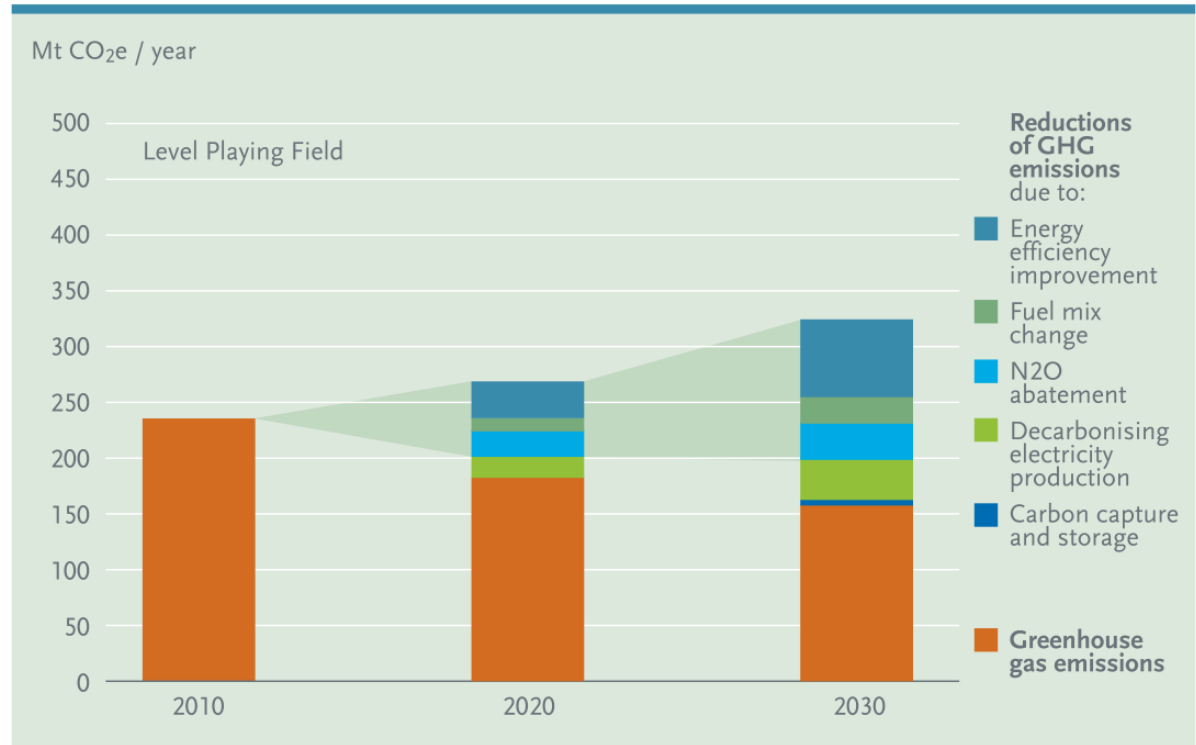
# Ambitie Routekaart 2030



# Cefic roadmap 'Energy policy at the crossroads'

A range of options can contribute to further greenhouse gas emissions reductions in the European chemical industry. Under a global level playing field, reductions of 15% between 2010 and 2030 can be achieved. All options rely on further innovation.

Options for further GHG emission reductions



Source: Ecofys

CEFIC – ENERGY POLICY AT THE CROSSROADS



Land

Registreer nu en krijg vrije toegang  
tot hulpmiddelen en kennisbronnen



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- [PEEK Profiler](#)
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- [Activiteiten](#)
- [Good Practice](#)
- [News](#)
- [Forum](#)
- [Het project](#)
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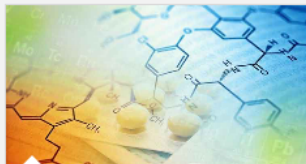
### PEEK Profiler »

Stel het niveau van uw energie efficiëntie vast

### Registreer nu »

Krijg vrije toegang tot kennisbronnen die leiden  
naar een

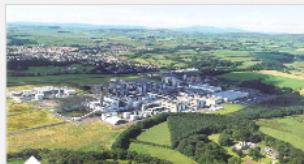
### Sleutelbronnen



#### CARE+

09 oktober 2013

Languages:  UK  BG  DE  
Cefic and its partners in CARE+  
developed a detailed set of



#### SPiCE³ Award

04 juli 2013

The winner of the Responsible  
Care Awards 2013 - Energy  
Efficiency Award Category was



#### Responsible Care

04 juli 2013

Responsible Care is global and  
operates in 52 countries whose  
combined chemical industries

### EU Chemische sector

1990-2011

Energiegebruik daalde met  
17%

### Technologische risico's

1. Stabiliteit, onderhoudsgevoeligheid en beheersbaarheid van productieproces (en daarmee ook kwaliteit op eindproduct) door doorvoeren van nieuwe technologieën

2. Mate van ingrijpen (retrofitting) in huidige proces (dat is geoptimaliseerd)

3. Veel aanpassingen tijdens turn-around, dus in korte tijdspanne

4. Stabiliteit van productstromen belangrijk voor energie-efficiency optimalisatie, staat haaks op specials leveren

5. Energie-efficiency verbetering kan resulteren in een lagere benuttingsgraad en daarmee efficiency van een WKK

6. Proceskennis niet meer binnen het bedrijf

7. Veel specifieke risico's voor PI (zie verdiepende studie PI op de website)

### Marktrisico's

8. Volatiliteit van prijs van warmte (ook laagwaardig) en elektriciteit

9. Investering (in o.a. infrastructuur) met lange TVT niet mogelijk voor bedrijven

10. Level playing field: energieprijzen, CO<sub>2</sub>-pricing en wetgeving (zie par 9.1)

11. WKK; rentabiliteit onder druk als gasprijs t.o.v. stroomprijs hoog is. Ook bereid voor extra geproduceerde CO<sub>2</sub> (EIT)

12. Ontbreken langetermijnondersteuning voor WKK (vanuit overheid), bijvoorbeeld door subsidie of WKK-elektriciteit voorrang geven

### Organisatorische risico's

13. Conservatieve cultuur m.b.t. nieuwe (proces-) technologie en beperkte resources (mankracht) voor EE-projecten

14. Samenwerking: contractvoorwaarden levering warmte, stoom of elektriciteit (bijvoorbeeld hoe lang is afname gegarandeerd, wie betaalt voor back-up systeem)

15. Financiering, van EE-projecten, maar zeker ook infrastructuur voor delen met burens en onderzoek (tussen proof of principle en proof of concept)

16. Besliscentrum bevindt zich in het buitenland; daarom concurrentie om investeringen binnen internationale bedrijven

17. Wie neemt risico voor zijn rekening van nieuwe technologie, mkb (chemie), grootbedrijven (chemie), equipment manufacturer

18. Vergunningen (milieu) voor uitbreiding/aanpassing

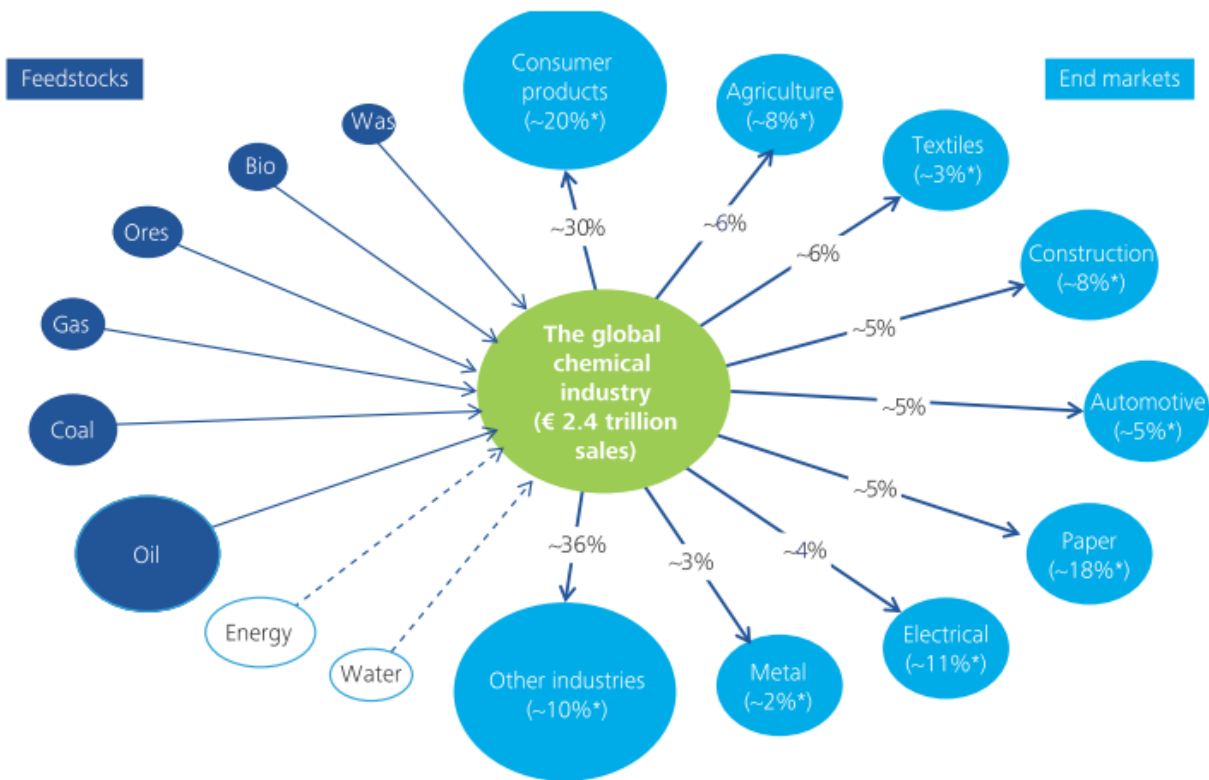
Schaliegas

# VNCI/Deloitte Report finalised

## Scope

- impact of shalegas revolution on prospects of CI in The Netherlands
- consequence for strategies defined in Vision 2030-2050

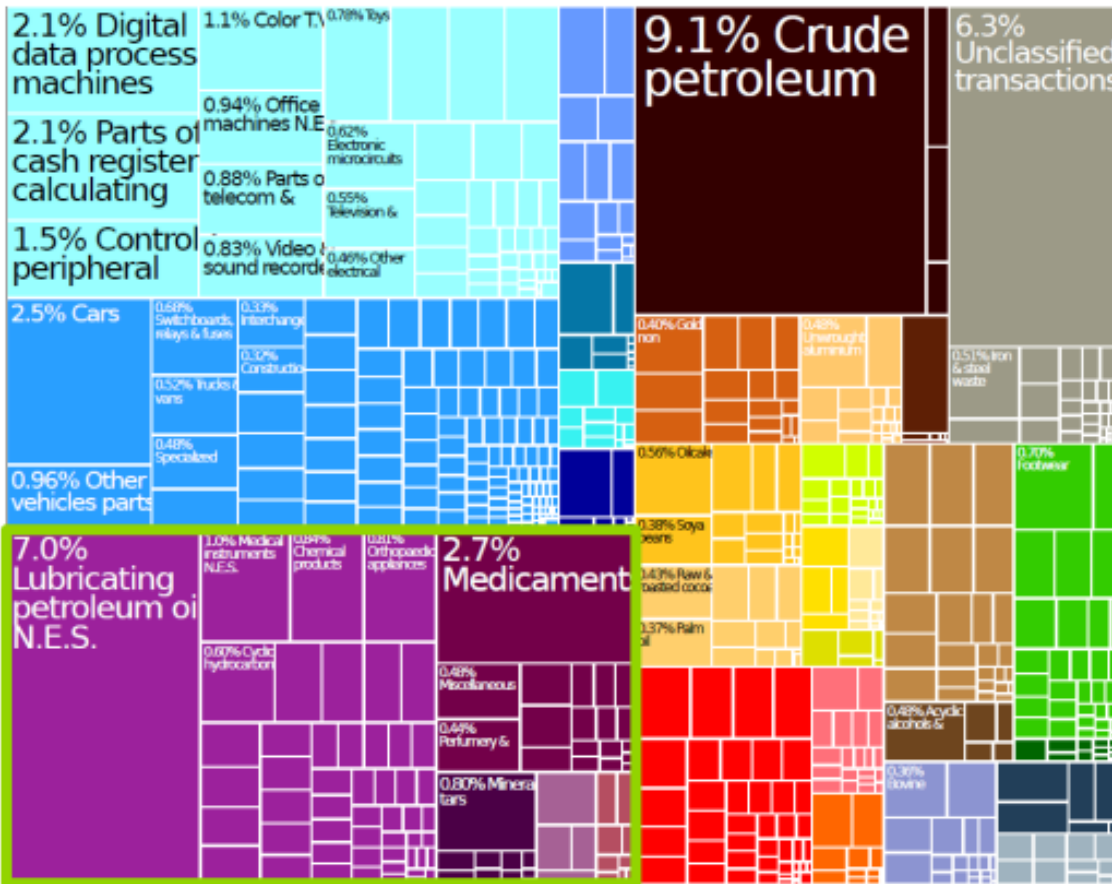
# Industry of industries





# This large share of output ensures that Chemicals and Health are the strongest contributors to manufacturing exports from the Netherlands

## Netherlands exports versus Global manufacturing clusters



## Clarification

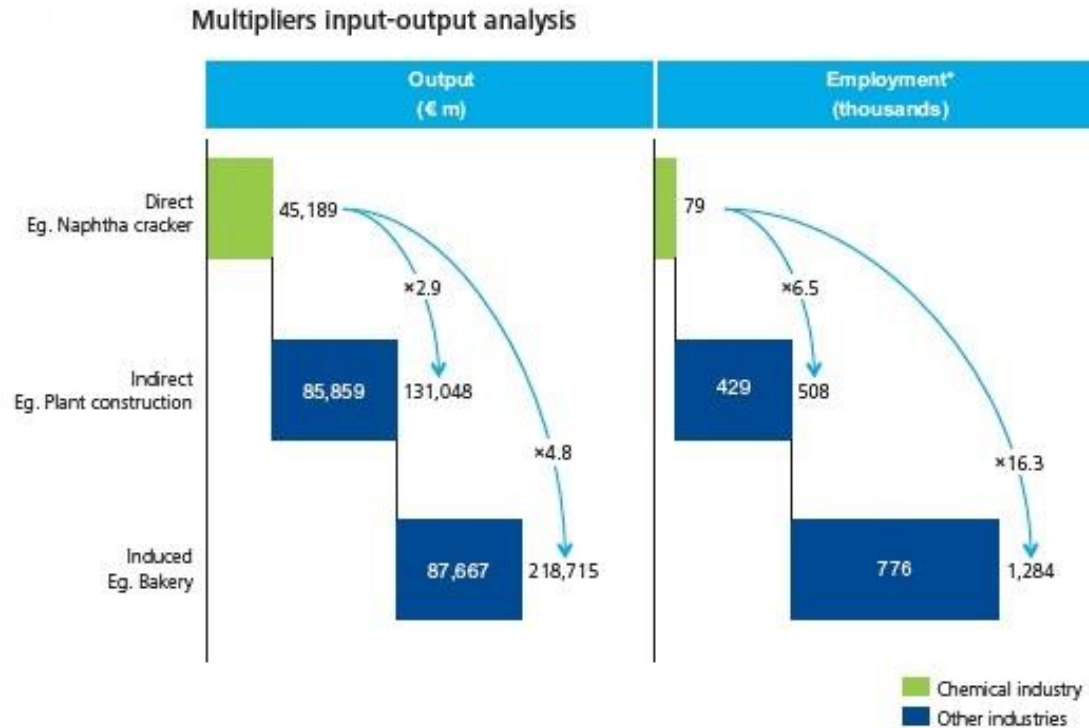
- Each area represents a manufacturing industry
- Area size is proportional to Dutch exports
- Industries in one cluster are located together and have a similar color



Note: Surface area proportionate to export volume

Source: The Atlas of Economic Complexity, Harvard University; Deloitte analysis

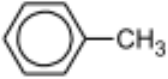
# Chemical Industry is of high importance for Dutch economy



\* Multipliers are calculated for chemicals and pharmaceuticals and multiplied for employment of chemicals and converters  
 Note: Multipliers are generally used for calculating small differences and may overstate the realistic effects due to underlying assumptions

Source: OECD, Deloitte analysis

## Overview building blocks

| Building block         | Structure                          | Production process  |
|------------------------|------------------------------------|---|
| <b>Methanol (C1)</b>   | $\text{H}_3\text{C}-\text{OH}$     | <ul style="list-style-type: none"> <li>Methane is converted in Syngas, which reacts over a catalyst to produce methanol</li> </ul>  |
| <b>Ethylene (C2)</b>   | $\text{H}_2\text{C}=\text{CH}_2$   | <ul style="list-style-type: none"> <li>Steam cracking of Naphtha</li> <li>Steam cracking of ethane</li> </ul>   |
| <b>Petro-chemicals</b> | <b>Propylene (C3)</b>              | $\text{H}_2\text{C}=\text{CH}-\text{CH}_3$ <ul style="list-style-type: none"> <li>Steam cracking of Naphtha</li> <li>On-purpose dehydrogenation of propane</li> </ul>   |
|                        | <b>(Iso)Butene Butadiene (C4)</b>  | $\text{H}_2\text{C}=\text{CH}-\text{CH}=\text{CH}_2$<br>and other C4 <ul style="list-style-type: none"> <li>Steam cracking of Naphtha</li> </ul>  |
|                        | <b>BTX (C5+)</b>                   | <br>And other Aromatics <ul style="list-style-type: none"> <li>Steam cracking of Naphtha</li> <li>Refinery reformer</li> </ul> |
| <b>Inorganics</b>      | <b>Ammonia (NH3)</b>               | $\text{NH}_3$ <ul style="list-style-type: none"> <li>Methane is converted in Syngas, The hydrogen reacts with nitrogen from the air to form ammonia via the Haber-Bosch process</li> </ul>                      |
|                        | <b>Chlorine &amp; C.Soda (ECU)</b> | $\text{Cl}_2 + \text{NaOH}$ <ul style="list-style-type: none"> <li>Electrolysis of salt water</li> </ul>  |

Source: Deloitte Analysis

## Overview of products from C<sub>1</sub>-C<sub>5+</sub> building blocks

| Building blocks | Tier 1                             |   | Tier 2   |  | Tier 3   |   |   |
|-----------------|------------------------------------|---|--|--|--|---|---|
| Petro-chemicals | <b>Methanol (C<sub>1</sub>)</b>    | Acetic acid<br>Formaldehyde<br>Methyl amines<br>MMA<br>MTBE                         |  | Formaldehy. resin<br>Methylamine<br><b>Phenolic resins</b><br><b>Polyacetal resin</b><br>Vinyl acetate | Amino resin<br>DDSA<br><b>EVA co-polymers</b><br>Paraformaldehyde<br>Polyvinyl acetate       | Polyvinyl alcohol   |   |
|                 | <b>Ethylene (C<sub>2</sub>)</b>    | Ethylene dichloride<br>Ethylene oxide<br><b>HDPE</b><br><b>LDPE</b><br><b>LLDPE</b> | Perchloroethylene<br>Polyethylene                      | Ethanoamines<br>Ethoxylates<br>Ethylene glycol<br>Glycol esters<br>Glycol ethers                       | PET<br>Polyacetal resin<br>Polyethylene glycol<br>Polyols<br>Vinyl chloride                  | <b>Antifreeze</b><br><b>PET containers</b><br><b>PET film</b><br><b>PET resins</b><br><b>Plasticizers</b> | <b>Polyester fiber</b><br>Polyisobutene<br><b>Polyvinyl chloride</b>  |
|                 | <b>Propylene (C<sub>3</sub>)</b>   | Acrylate esters<br>Acrylic acid<br>Acrylonitrile<br>Butanol<br>Isobutanol           | Isopropanol<br><b>Polypropylene</b><br>Propylene oxide | Acrylamide<br><b>Acrylic fibers</b><br><b>Acrylic resin</b><br>Adiponitrile<br><b>Fibers</b>           | Glycol esters<br>Polyols<br>Polyether polyols<br>Propylene glycol<br><b>Surface coatings</b> | <b>Adhesives</b><br><b>Antifreeze</b><br><b>De-icing fluids</b>   |   |
|                 | <b>Butadiene (C<sub>4</sub>)</b>   | 2,6 NDC<br>HDMA<br>Isobutylene<br>Isoprene<br>Polybutadiene                         | Polychloroprene<br>SB copolymer                        | <b>ABS resin</b><br>Polyisoprene   |  | <b>Nylon</b><br><b>ABS resin</b><br><b>Latex</b><br><b>Nitrile Rubber</b><br><b>SBR</b>                   | <b>SBR Copolymer</b><br><b>Styrene-butadiene</b>  |
|                 | <b>BTX (C<sub>5+</sub>)</b>        | Aniline<br>Cumene<br>Cyclohexane<br>Dinitrotoluene<br>Ethylbenzene<br>Nitrobenzene  | Styrene<br>Para-Xylene<br>Ortho-Xylene<br>Meta-Xylene  | Acetone<br>Adipic acid<br>Caprolactam<br>Divinyl benzene<br>DMT<br>Phthalic acid                       | EPS<br>MDI<br>Polystyrene<br>TDI<br>Phenol<br>Phthalic anhydride                             | <b>Amino resin</b><br><b>Epoxy resins</b><br>EPS<br>Bisphenol-A<br>Bisphenol<br>Diocetyl phthalate        | <b>Nylon 6 &amp; 66</b><br>Phenol. form.<br><b>Polycarbonate</b><br><b>Polyurethane</b><br><b>PET film&amp;resins</b><br><b>Polyester fiber</b> |
| Inorganics      | <b>Ammonia (NH<sub>3</sub>)</b>    | Nitric acid<br>Methyl amines<br>Ureum<br>Acrylonitril                               | Delamine   | Caprolactam<br>Methylamine<br>Ammonium nitrate<br>Ammonium salts                                       | Melamine<br>Polyacrylonitril<br><b>Fertilizer</b>  | <b>Amino resin</b><br><b>Nylon 6 &amp; 66</b><br><b>Polyurethane</b><br><b>Nitrile Rubber</b>             | polyacrylamide  |
|                 | <b>Chlorine &amp; C.Soda (ECU)</b> | Perchloroethylene<br>Chloric acid<br>Phosgene<br><b>Glass</b>                       |  | Vinyl chloride<br>MDI<br>TDI<br>Isocyanate   | <b>Polyurethane</b>  | <b>Polyvinyl chloride</b><br><b>Bleach</b>  | <b>Pesticides</b><br><b>Freon</b>   |

Note: Not a comprehensive list

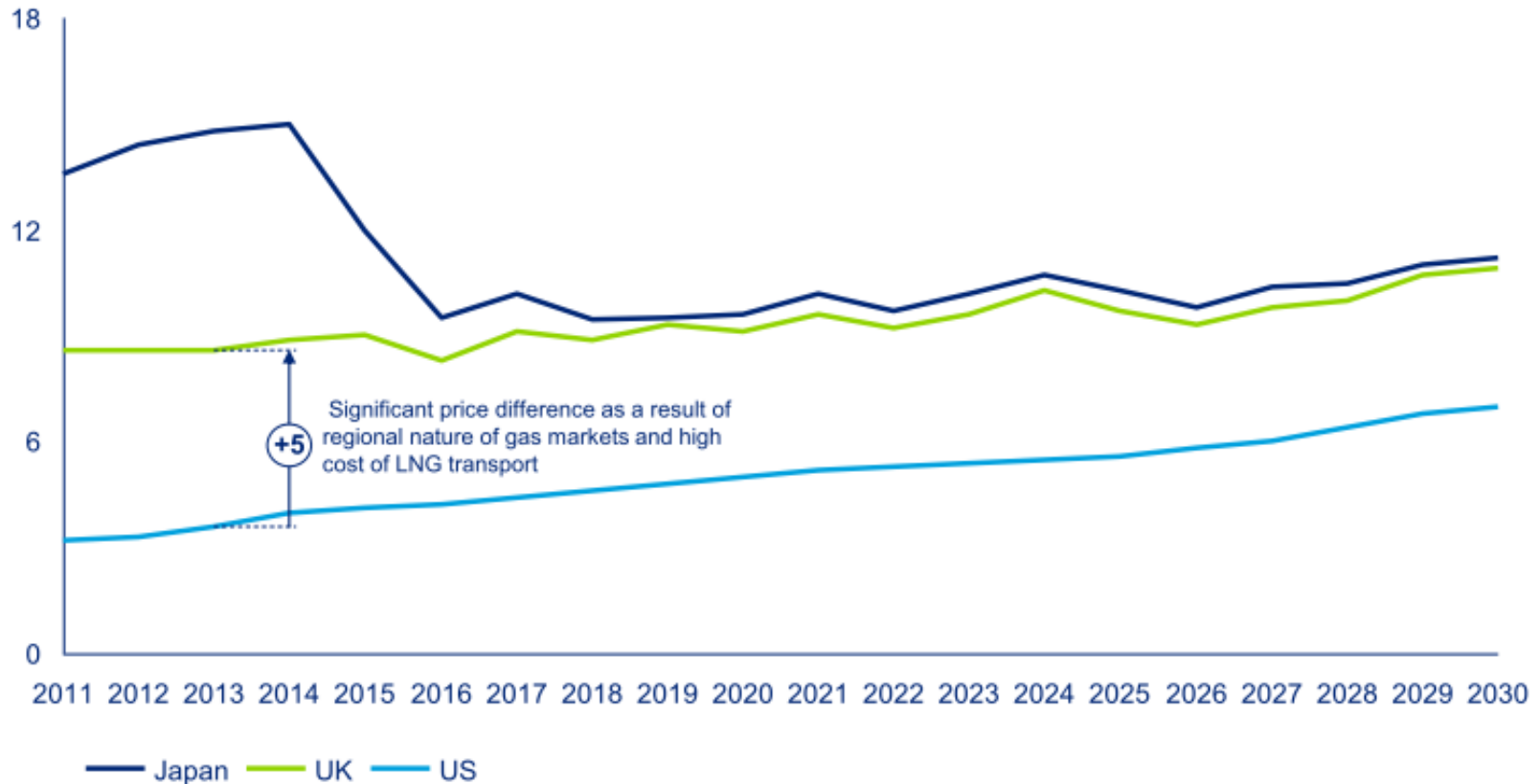
Source: Deloitte Analysis

Products in light blue: Traded globally, except when waterborne

Products in bold: No further chemical processing, Downstream processing via physical means

## Prices of natural gas in Europe and Asia are expected to equalise, but remain above US levels

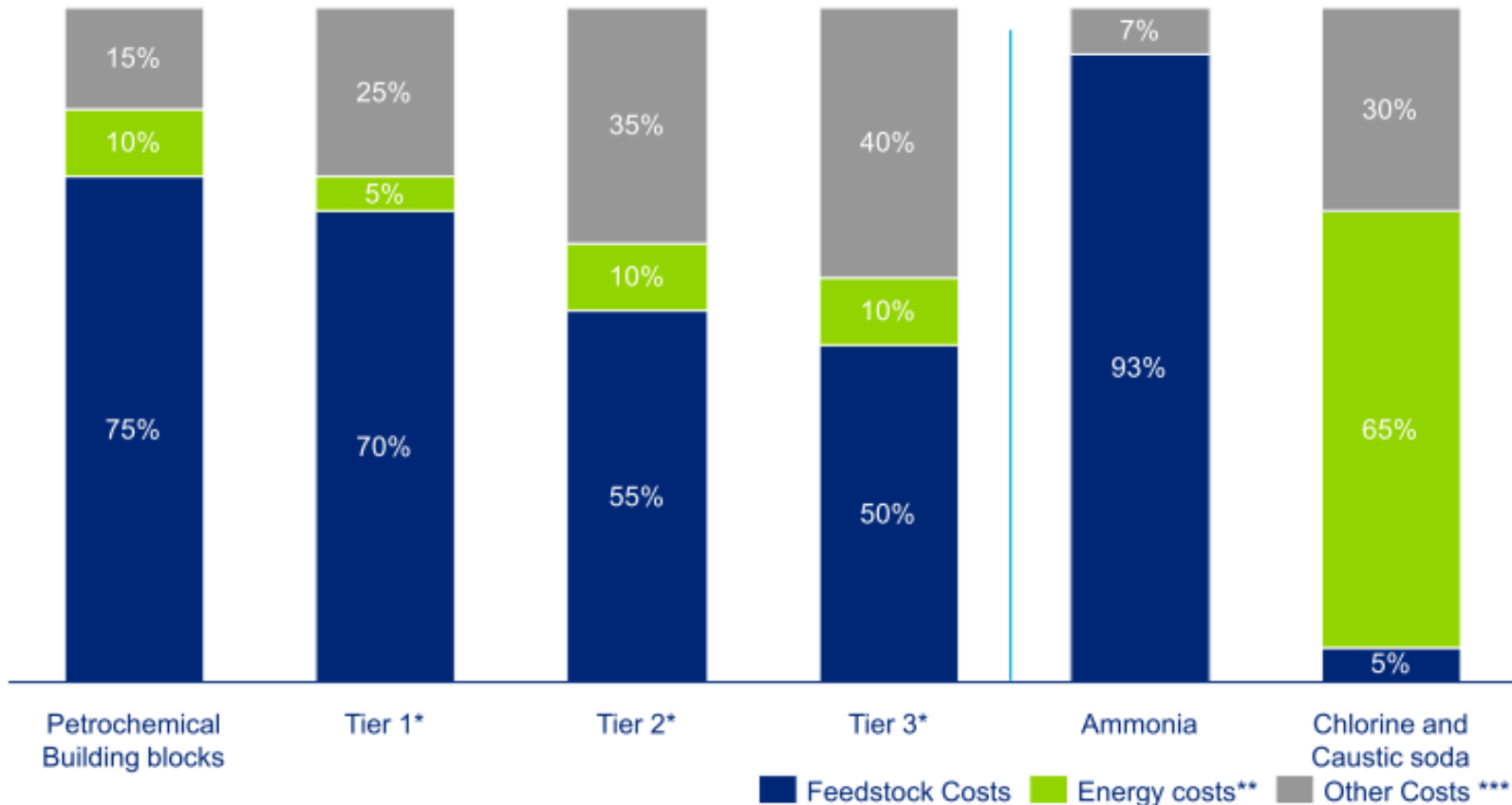
Natural gas price(2011-2030, \$/mmbtu)



Note: Based on 6 Bcf/d export from the US, 10% of national demand  
Source: Deloitte world gas model projections, EIA energy outlook 2013

## The price of basic petrochemicals is dominated by feedstock costs, energy and feedstock fractions decrease when moving away from the cracker

Production cost composition of chemical products(% , indicative)

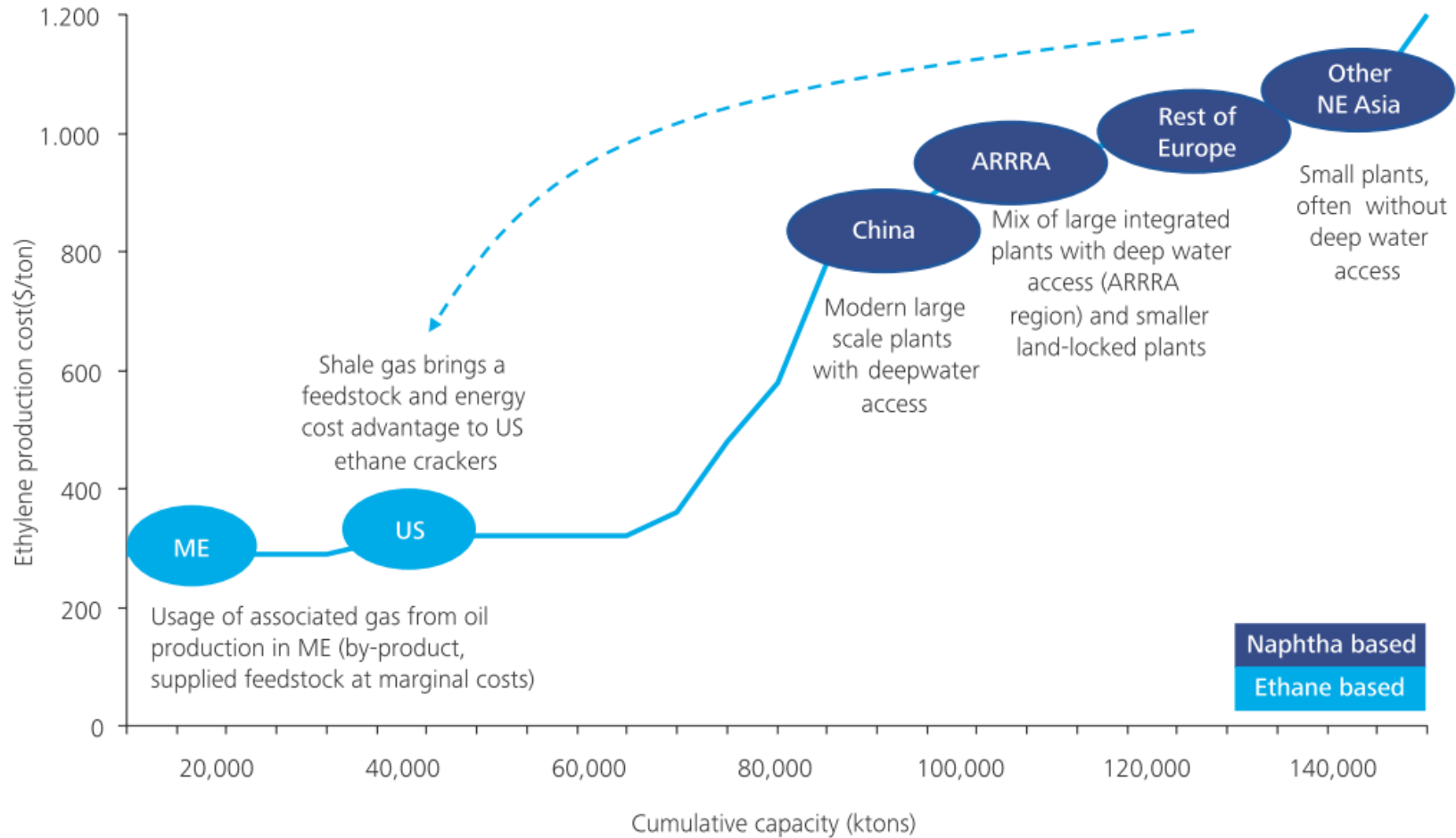


\* Based on most important products in each building block chain for an integrated player | \*\* Energy costs only include external heat and electricity

\*\*\* Other costs: Capital recovery, labour, R&D, maintenance, sales, overhead

Source: expert interviews, IHS, TFI, Fertecon, PotashCorp, Deloitte analysis

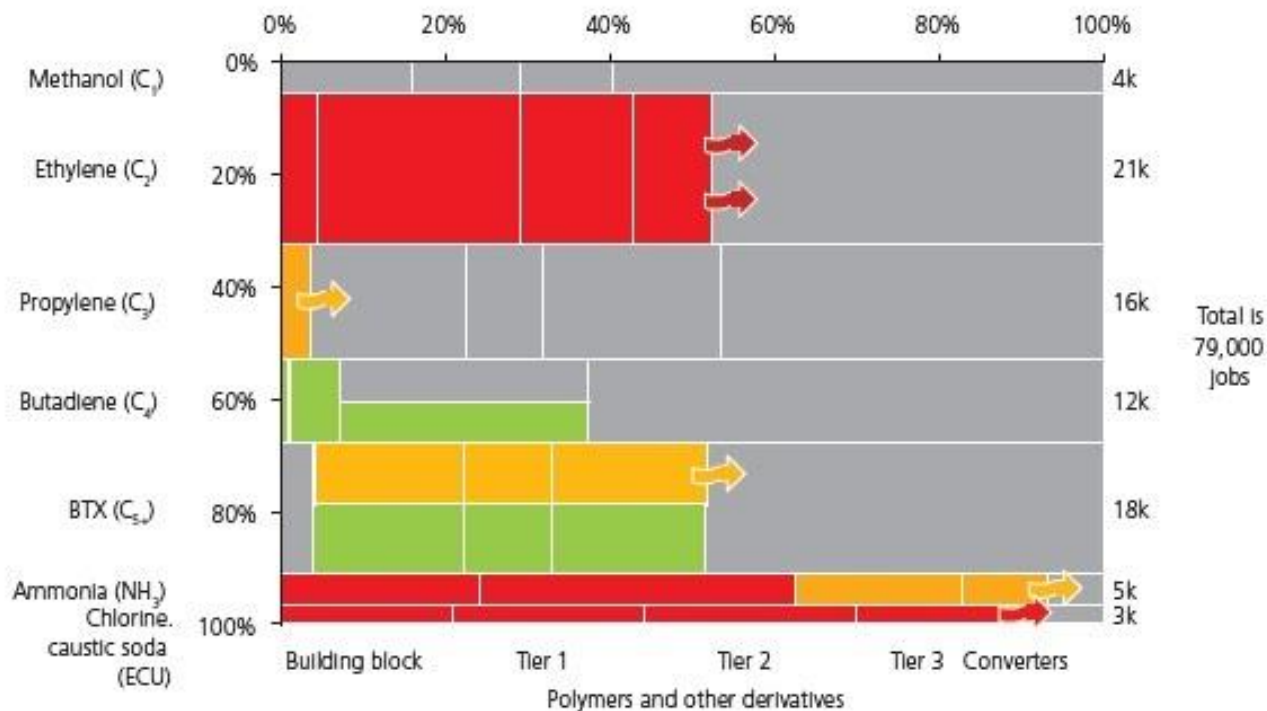
# Global ethylene (C2) industry cost curve (2012)



Source: Cefic, Deloitte analysis

# Initial negative impact on 29% on employment and 48% of revenue

Initial impact on employment in the NL chemical industry by product category (2012, # jobs)



Direct jobs impacted  
Revenue impacted

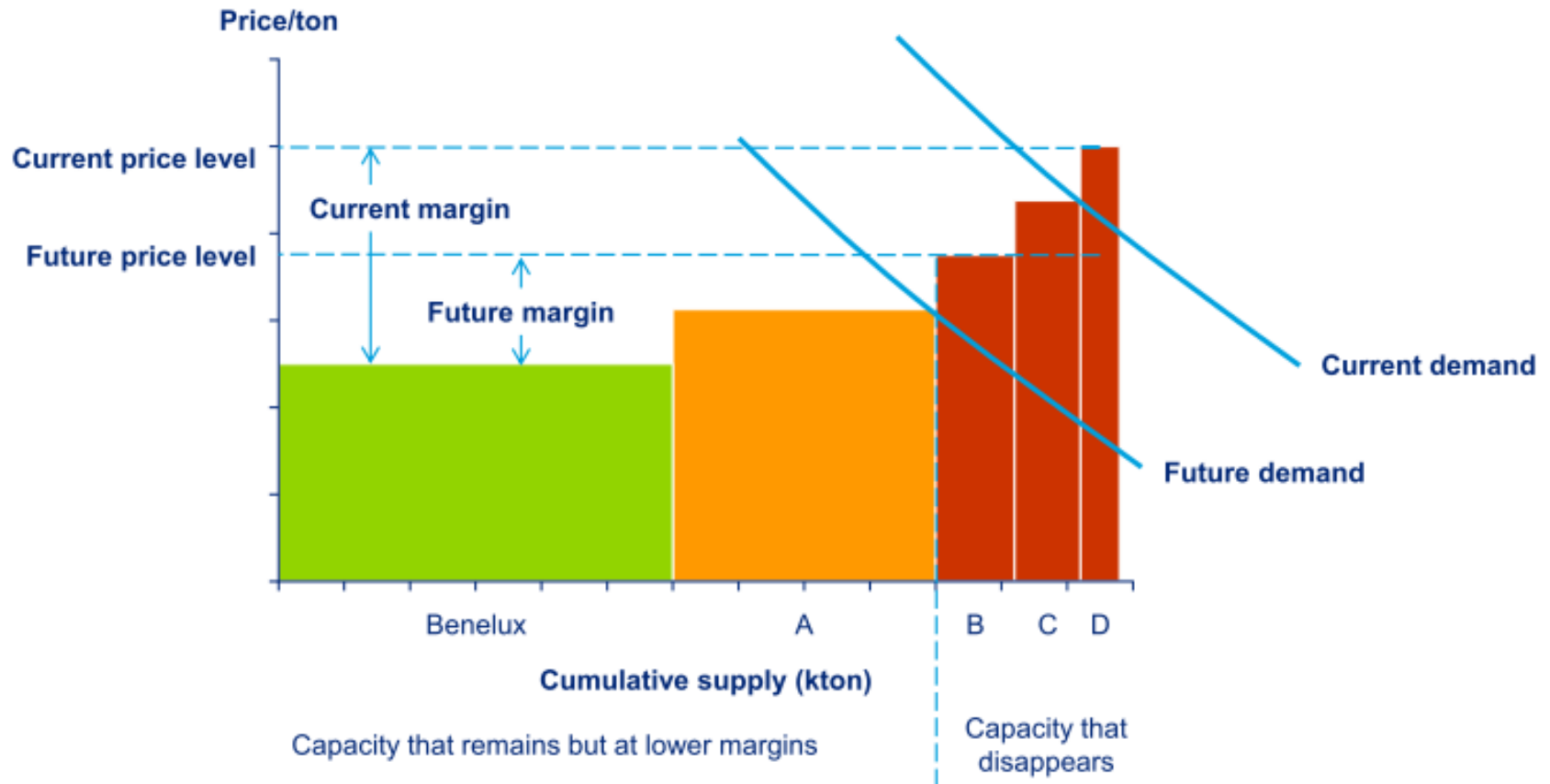
| Substantially weaker competitive position |     | Weaker competitive position |     | Neutral competitive position |     | Potentially stronger competitive position |     |
|---|-----|-----------------------------|-----|------------------------------|-----|---|-----|
| 16.3                                      | 21% | 6.3                         | 8%  | 49.2                         | 62% | 7.0                                       | 9%  |
| € 21.1 bn                                 | 35% | € 7.8 bn                    | 13% | € 24.3 bn                    | 40% | € 7.0 bn                                  | 12% |

Source: CBS, Deloitte analysis



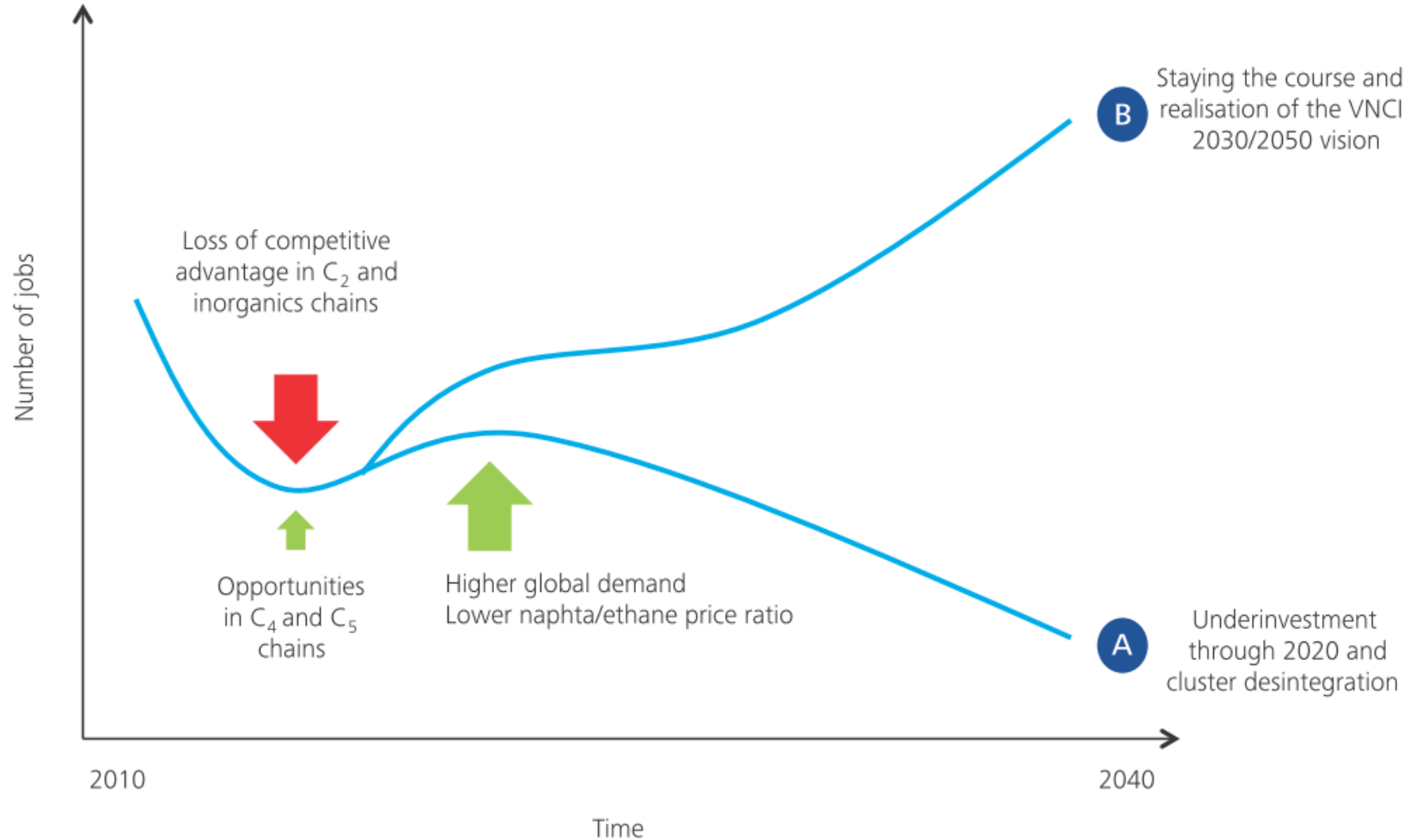
## Discussion: Ultimate effects on base chemicals (and refining)

### European chemical supply and demand - CONCEPTUAL



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# Potential futures for the Dutch Chemical industry



# Major longer term risks

- underinvestment in assets
- underinvestment in innovation
- disintegration of competitiveness of clusterén

## Conclusions:

- The sector should pursue all the earlier defined strategic objectives (as in Vision 2030-2050) with extra vigor
- Complementary policy measures are needed to help the sector to weather the storm

# Vision 2030-2050

## Key characteristics

- 1. Tightly integrated physical and organisational network
- 2. Flexibility to use a wide range of feedstock
- 3. Leading innovation ecosystem
- 4. Clear regulatory framework



## Policy measures discussed:

- Support for defined projects to strengthen the clusters
- Support for innovation
- European agenda
  - concrete measures that would lead to a reduction of energy and raw material cost for the CI
  - concrete measures that widen the options for MS support
- Other (national) framework conditions (regulatory; human capital)

The background features a dark blue diagonal split from the top-left to the bottom-right. The upper-left portion is white, and the lower-right portion is a medium blue. The central area is filled with a pattern of green and blue foliage, including leaves and circular motifs.

# Questions?

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